

The Impact of Regulation on Customer Satisfaction: Evidence From the US Auto Insurance Industry

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Using data obtained from J.D. Power on automobile insurance satisfaction, we conduct a study to examine the individual policy holder characteristics, insurance experience factors, and state regulator factors that affect an individual's overall satisfaction with their auto insurer, the price paid for auto insurance, and the claims experience. Prior research has examined the effects of customer satisfaction on insurer profitability and methods by which higher satisfaction is achieved. However, due to a lack of available data, little research has been done on which factors influence satisfaction. Studies of customer satisfaction typically focus on the individual's interaction with the firm and cover a variety of industries. Insurance is unique because of the different layers of regulator oversight affecting insurance firms. Regulators scrutinize the sales practices, rates, underwriting standards, and claims adjudication processes for insurers, and thus may have a significant impact on consumers' interactions and satisfaction with their insurer. We consider how a state's insurance supervisor, rating, and fault systems impact customer satisfaction with their auto insurer.

Our regulator findings indicate that customers in states with elected insurance supervisors, rather than appointed, are generally less satisfied with their auto insurance. Customers in states with prior approval and lex rating systems are generally more satisfied with their auto insurance, relative to use-and-file or open rating states. In both cases, the results are not statistically significant for individuals that did not experience a prior auto claim with their carrier, perhaps because the claims experience changes a customer's perception of value in the insurance relationship. We find that customers exhibit lower satisfaction in states with an add-on no-fault system and in states with higher average auto insurance premiums, regardless of claims history. Numerous personal and experiential factors also impact satisfaction, as reported in our study.

Introduction

The business of insurance is regulated to ensure that those purchasing coverage are compensated for covered losses if they occur. Regulations include requirements that insurers are properly licensed, that policy rates and forms may require approval before going to market, that claims litigation may be limited in some circumstances, and that the state insurance regulator oversees market conduct in their state.

There are both common elements to regulation across the states and differences. In the current study, we consider regulation and its association with consumer satisfaction in automobile insurance. Despite the significant role that regulation plays in insurance markets and the importance of customer satisfaction to the purchase of insurance, few prior studies directly examine the association between regulation and customer satisfaction.¹

Customer satisfaction is important for both the insurer and the individual. For the insurer, satisfaction is a non-financial metric that leads to differences in financial performance, as more satisfied customers will likely remain with the insurer longer, accept higher prices for coverage, and refer others to the firm. Greater customer satisfaction is associated with significantly higher insurer profitability, both through a lower expense ratio, as shown by Pooser and Browne (2008), and via a lower loss ratio, which has been discussed in several studies.²

For the insured, satisfaction influences risk-financing decisions, including the decision to adequately insure against loss. In this study, we examine factors that influence customers' satisfaction with their automobile insurance premium. These include individual demographic and financial factors. We also consider prior experiences that insureds have had with their insurer.

Roman (2008) and Chen et al. (2010) provide evidence of a link between consumers' satisfaction with their financial services providers and their trust in them. Courbage and Nicolas (2008) find that trust determines individuals' willingness to buy insurance. Customer satisfaction influences insurance purchase decisions, and their perception of their insurer impacts the economic welfare of consumers.

While there is a body of existing literature on customer satisfaction, many of these studies examine multiple industries with small data sets; few focus on insurance. Little, if any, attention has been given to the effect regulation may have on customer satisfaction. A customer's satisfaction with a business may depend on price and product, as well as interactions with employees, all of which, in the case of insurance, are regulated. Given the important role insurance plays in securing financial well-being, as well as the significant and varied regulator oversight of the insurance marketplace, the satisfaction of insureds with their coverage merits study.

¹ Studies have examined consumer complaints filed against insurers with a regulator (e.g., Doeringhaus, 2003; Carson et al., 2005) and studies by Wells and Stafford (2003, 2005) that conduct survey research into insurer claims quality, but we have found none that directly examine the impact of the regulator environment on consumers' reported satisfaction levels, and especially on a large, nationwide scale.

² Customer retention is important in determining profitability, as renewal business is significantly more profitable than new business (Conning & Co., 1993; D'Arcy & Doherty, 1995; Wu & Lin, 2005). Renewal business is associated with a decrease in loss ratios. As a book of business ages, insurers can cherry-pick the risks they choose to retain as they gather more information on these insureds.

markets, the coverages and exclusions within an insurance contract and the price charged for coverage require regulator approval.

An elected supervisor may have a positive impact on consumer satisfaction if the regulator takes a pro-consumer stance, which is suggested by Besley and Coate (2003) in a study comparing elected and appointed commissioners. Their finding is supported by the work of Fields et al. (2008), who conducted a study focused on insurance regulation. Alternatively, elected commissioners may be swayed by special interest groups and lobbying efforts, both of which can be influenced by insurance companies and industry groups (see Grace & Phillips, 2003).³ In this case, an elected commissioner may feel pressure to take a more insurer-friendly approach to regulator issues. On the other hand, appointed commissioners may find that their public policy issues are bundled with other state policy issues by a governor, who it is reasonable to assume seeks constituent approval to achieve re-election.

Customer satisfaction may also be impacted by a regulator's ability to limit price changes by insurers. In regulator jurisdictions with a prior approval rating law, the

information on an insurance buyer's individual demographic characteristics, social and financial characteristics, and insurance experience. After removing respondents who provided incomplete survey responses and those who provided seemingly illogical responses, our dataset included 3,174 observations.⁴

Additionally, state regulator data comes from the NAIC's website and the NAIC Auto Insurance Database Reports for 2007 and 2008, which contained information for the years 2007 to 2008. The political party of state governors and win percentage data were retrieved from Ballotpedia.

To test our hypotheses, we employ regression methods to estimate equations of the general form:

$$\text{Satisfaction}_i = f(\text{Regulator Variables}_s, \text{Demographic Factors}_i, \text{Socioeconomic Factors}_i, \text{Insurance Experiential Factors}_i),$$

where i and s correspond to individual and state SO residual

Jurisprudence Review

Tort State	Respondent's state has a tort auto liability system.	44.7% (n = 15)
Democratic Governor	Respondent's state has a Democratic party governor.	51.7% (n = 18)

No Income Disclosed	Household income not disclosed	11.7%	1	1	1	1
Education (No HS)	Respondent did not complete high school.	10.4%	1	1	1	1
Education (No College)	Respondent completed high school but did not complete college.	17.6%	1	1	1	1
Education (College)	Respondent has a four-year degree.	10.0%	1	1	1	1
Education (Grad)	Respondent has a graduate or advanced degree.	10.3%	1	1	1	1
Credit Cat (Exc)	Respondent identifies their credit history as excellent.	10.5%	1	1	1	1
Credit Cat (Good)	Respondent identifies their credit history as good.	10.0%	1	1	1	1
Credit Cat (Fair)	Respondent identifies their credit history as fair.	11.7%	1	1	1	1
Credit Cat (Poor)	Respondent identifies their credit history as poor.	1.7%	1	1	1	1
No Credit Reported	Credit history not disclosed.	1.7%	1	1	1	1
Rural Dweller	Respondent lives in a rural area.	11.7%	1	1	1	1
Suburban Dweller	Respondent lives in a suburban area.	10.4%	1	1	1	1
Urban Dweller	Respondent lives in an urban area.	11.7%	1	1	1	1
Home-Own	Respondent owns their home.	10.4%	1	1	1	1

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Each satisfaction variable ranges from 1 to 5. Mean values differ across our three metrics: CSAT mean is 4.2, Price satisfaction mean is 3.8, and Claims satisfaction is 4.1. We separate control variables by category and discuss each below.

Regulatory Variables: We observe the type of insurance supervisor, rating system, and fault system for each respondent. Elected supervisors represent about 30% of our sample. About 40% of our sample live in a prior approval rating state, 20% in a lax rating state, and only 10% in an open rating state. The rest of our respondents live in a file-and-use, use-and-file, or mixed-rating state.⁸ We observe that about 60% of our sample live in a no-fault state, 30% live in an add-on state, and just under half are governed by a tort fault system. Additionally, we separate no-fault respondents into dollar and verbal threshold systems. A greater proportion of respondents live in verbal threshold states than dollar threshold states (45% vs. 35%).

We also measure some other state-specific factors, including the governor's political party (35% of our sample live in a state with a Democratic governor), an indicator variable for whether or not the governor won a large majority of votes in the last election (40% of our sample), the state's average automobile insurance premium, and the insurance commissioner's length of service, which ranges from 1 to 15 years.

In Table 1, we observe mean CSAT, Price, and Claims values conditional upon these regulatory variables. The conditional mean values of the satisfaction variables do not vary widely from the sample mean values.

Demographic Variables: J.D. Power collects information on respondents' personal and socioeconomic characteristics, which we employ as control variables. About 50% of our respondents are male. The average age is 45 (range 18-75). 60% of the sample

Socioeconomic Variables: We control for respondents' income, education, credit score, and living status. Most of our respondents (about 70%) have incomes below \$40,000 per year. We also include a variable for individuals who do not disclose their income (4% of the sample) because these individuals consistently display lower CSAT and Price satisfaction values than others. We separate educational status into four categories: no high school, high school diploma, four-year degree, and graduate/advanced degree.¹⁰ We also include four credit rating categories self-reported by the respondent. Nearly two-thirds of our sample report that they have excellent credit, while less than 5% report poor credit. While mean Price satisfaction is roughly the same for all categories, CSAT and claims satisfaction fall as credit quality declines. We include variables for respondents' living areas (rural, suburban, urban) and home ownership status. Most of our respondents are suburban homeowners.

Experiential Variables: Our final control variables relate to insurance experience. We include four categories for length of time with the same auto insurer: individuals that switched within the last year, individuals that switched 1-2 years ago, individuals that switched 3-5 years ago, and individuals with their insurer for 6+ years (this is generally how the data are reported by J.D. Power). Our univariate findings show that Price satisfaction is highest for individuals who just switched insurers (likely the respondent switched to obtain a lower price) but that claims satisfaction is highest for those with their insurers the longest. The insurer may devote more resources to their customers with the greatest longevity during the claims process. We also include controls for high-mile drivers (those that drive at least 12,000 miles per year) and for those with a prior auto insurance claim with their current insurance carrier.

Univariate Results - Claims Only Sample

Table 2: Claims Only Sample - Variable Summary Values and Satisfaction Averages by Categorical Variable

Variable	Mean	CSAT	Price
Dependent Variables			
Customer Satisfaction Index			

Joint Premium Rate

Gov Win Pct	75%		
State Average Premium	\$ 5.7M		
Ins Cmsr Tenure	17		
Demographic Variables			
Gender (Male =)	5%		75%
Age	0.5		
Married	10%		75%
Single	90%		75%
Widowed	1%		75%
Divorced	1%		75%
Partner	1%		75%
Joint Purchase	1%		75%
Minor Children ^b			75%
White / Caucasian	1%		75%
Black / African American	1%		75%
Hispanic / Latino	1%		75%
Asian / Asian American	1%		75%
All Other Races	1%		75%
Socioeconomic Variables			
Income < .5 k	1%		75%
Income .5 k-1 k	1%		75%
Income 1 k-2 k	1%		75%
Income 2 k-5 k	1%		75%
Income > 5 k	1%		75%
No Income Disclosed	1%		75%
Education (No HS)	1%		75%
Education (No College)	1%		75%
Education (College)	1%		75%
Education (Grad)	1%		75% 0.847%
	Joint PGr2Joi 2%		

between CSAT and Price, % between CSAT and Claims, and % between Price and Claims. However, there is variation in some of the satisfaction index means across the independent variables, and there are some differences in our multivariate models, which we believe indicates that the variables do measure differences across aspects of the insurance experience.

Table 3: Multivariate Regression Analysis: CSAT, Price, and Claims Satisfaction

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	Model 1	Model 2	Model 3	Model 4	Model 5
Home-Own	0.000	0.000	0.000	0.000	0.000
Home-Rent	0.000	0.000	0.000	0.000	0.000
Years w Insurer ()	0.000***	0.000	0.000***	< 0.000	-0.000***
Years w Insurer (-)	0.000***	< 0.000	0.000***	< 0.000	-0.000***
Years w Insurer (-)	0.000***	0.000	0.000	0.000	0.000***
High Mile Driver (> 10,000)	0.000***	< 0.000	0.000***	< 0.000	0.000***
Prior Claim	0.000***	< 0.000	0.000***	0.000	0.000
Observations	1,111	1,111	1,111	1,111	1,111
R-squared	0.000	0.000	0.000	0.000	0.000

a Fixed effects for the Study Year, the Census Region, and the respondent's automobile insurance carrier are included in the regression models but not reported. Robust standard errors are used in all regression models.

b ***, **, and * indicate statistical significance at the 0.01, 0.05, and 0.10 levels, respectively.

Regulatory Variables: We observe a negative relationship between CSAT, Price satisfaction, and the elected supervisor variable. However, the prior approval rating system is positively associated with these values. The finding that elected insurance supervisors are associated with lower satisfaction values may be unexpected, given that the regulator should be beholden to voters, but it is consistent with findings by Grace and Phillips (2010) that elected supervisors can be influenced by special interest groups.¹¹ Additionally, the positive relationship between prior approval rating and satisfaction may indicate that regulation keeps prices low or at least more acceptable for consumers. Cummins and Harrington (2005) find a negative relation between prior approval rating and average prices, although Grace and Phillips (2010) do not find a significant relation between prior approval rating and prices.¹²

We find that CSAT and Price satisfaction values are higher in flex rating states relative to other rating variables. Flex rating systems allow an insurer to change rates within a certain percentage band without regulator approval. Since this allows insurers to quickly respond to certain market conditions without a long approval process, perhaps consumers value a more risk-based rating versus some of the incentives from a more constrained process.¹³

The no-fault system is positively associated with Claims satisfaction, although the relationship is negative in no-fault states with a dollar threshold system. We find that add-on fault systems are negatively associated with all forms of satisfaction, which may

Price satisfaction are significantly greater in states with a large majority win for the governor. The coefficient is especially large for the Price satisfaction results, which may indicate that voters in these states hold more consistent political views, including the pricing of insurance. The state's average auto insurance premium is negatively associated with all satisfaction variables. Finally, the insurance commissioner's tenure is not significantly related to the satisfaction variables.

Demographic Variables: Male respondents are generally less satisfied with their insurance attributes than females. We include age-squared as an additional control variable in order to detect non-linearities in satisfaction by age. We find that the coefficient on age is negatively associated with all satisfaction values, but the coefficient is positive for age-squared. This indicates that satisfaction declines as individuals age but increases again at older ages. Relative to married respondents, all other respondents exhibit negative satisfaction across all values (those in a partnership exhibit lower Price and Claims satisfaction but do not exhibit a significant difference for CSAT). Respondents who make insurance decisions as a joint decision exhibit lower satisfaction than other households. Additionally, households with minor children are more satisfied with their insurer than those without, which differs from the univariate values in Tables 1 and 2. We also observe differences across racial groups: White, Black, and Hispanic respondents demonstrate higher satisfaction values than all other racial groups.

Socioeconomic Variables: Income is associated with differences in Price and Claims satisfaction. We observe a positive Price satisfaction coefficient for all categories of income. The coefficient on income is positive for all categories of income, with the highest income group showing the largest positive coefficient. We observe a positive Price satisfaction coefficient for all categories of income. The coefficient on income is positive for all categories of income, with the highest income group showing the largest positive coefficient.

in urban areas (Insurance Information Institute, 2014), fatal accident rates tend to be higher in rural areas (U.S. Department of Transportation, 2014). Suburban drivers may experience some of the 'worst of both worlds'; drivers that commute from the suburbs to the city are exposed to denser traffic and more frequent claims, while suburbs tend to have higher speed limits that can cause more accidents (Noland, 2003). Perhaps suburban respondents are less satisfied with their auto insurance experience based on prices they perceive as too high for their volume of claims. Homeownership or renting are not associated with significantly different satisfaction than those with living status other.¹⁵

Experiential Variables: We observe interesting results related to respondents' tenure with their insurance company. CSAT is highest for those who recently switched insurers, second highest for those with their insurer for one to two years, and lowest for those with their insurer for three to four years, relative to those with their insurer for five or more years. Price satisfaction is highest for those who recently switched insurers, next highest for those with their insurer for one to two years, and lowest for those with their insurer for three years or more. Claims satisfaction is lowest for those who recently switched but increases with insurance tenure.

We believe there is a logical explanation for these findings. Individuals shop for insurance based on price and are satisfied if they find a much lower price and switch insurers (hence the highest Price satisfaction coefficient for recent switchers). However, the insurer has an incentive to provide more value to individuals who remain with the company and create long-term relationships and is thus likely to provide a superior claims experience to longer-term customers.

We find that high-mile drivers are generally more satisfied with their insurers, perhaps because these individuals are more likely to have more interactions with their insurers. We also find that consistent with univariate findings, experiencing a prior claim with the insurer is positively related to CSAT and Price satisfaction.¹⁶

Fixed Effects: We include fixed effect controls for the response year, the respondent's census region, and the respondent's auto insurance carrier.^{17, 18} There are four census region controls, which we believe might help control for large regional differences related to risk exposure (e.g., catastrophes), culture, and climate.

Multivariate Results – Prior Claim and No Prior Claim Subsamples

We provide further analysis of our satisfaction variables by testing for differences in satisfaction based on whether the respondent experienced a prior claim with their insurer.

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Table 4:

Rural Dweller	***	<	***	<
Urban Dweller	***	<	***	<
Home-Own		<		<
Home-Rent		<	*	<
Years w Insurer (<)	***	<	***	<
Years w Insurer (-)	***	<	***	<
Years w Insurer (>)		<		<
High Mile Driver (> 10,000)	***	<	***	<
Constant	***	<	***	<
Observations				
R-squared				

*Fixed effects for the State, Year, the Census Region, and the respondent's automobile insurance carrier are included in the regression models but not reported. Robust standard errors are used in all regression models.

***, **, and * indicate statistical significance at the 1%, 5%, and 10% levels, respectively.

Regulatory Variables: For prior claimants, the elected and prior approval findings are consistent with the full sample results. However, there is no significance in these values for those without a claim. The result for sex rating is also consistent between the full sample and prior claim sample, but there is no significance on the sex rating variable in the no prior claim sample. No-fault is not significantly associated with satisfaction for prior claimants, although we observe a negative association between no-fault states and CSAT for non-claimants. Both subsamples also demonstrate significantly lower satisfaction related to the add-on fault variable.

Prior claimants exhibit lower satisfaction values in states with a Democratic governor. Both subsamples demonstrated consistent and positive satisfaction when the governor won by a large majority. Both subsamples also demonstrate a consistent, negative finding between the state's average auto insurance premium and satisfaction values, consistent with the full sample. However, the positive association between the insurance commissioner's tenure and Price satisfaction is only present for prior claimants.

Individuals typically do not have many interactions with their auto insurance company. For many individuals, interactions occur at policy inception, when modifying coverage, at renewals, and when a claim occurs. The claims experience is also generally more involved than any of the other interactions. The differences in findings based on claims for our regulatory variables indicates that these experiences largely shape respondents' feelings toward their auto insurance companies.

Demographic Variables: We observe no major differences in demographic variables across our subsamples relative to the full sample results.

Socioeconomic Variables: In both the prior claim and no prior claim subsamples, socioeconomic results are largely consistent with the full sample. An exception in the prior claim pool is that the lowest education respondents exhibit no greater satisfaction than the highest education respondents.

Experiential Variables: We observe differences in our subsamples based on respondents' tenure with their auto insurer. For the prior claims subsample, those who switched insurers within the last four years generally exhibit significantly less CSAT than others. However, Price satisfaction is highest for those who switched -

the respondent filed a prior claim with their auto insurance carrier. Our findings indicate that the regulator environment can impact consumers' satisfaction with their insurance transaction and that these regulator factors are generally more significant to satisfaction for respondents who filed a prior auto claim.

Some of our findings are that respondents are generally less satisfied in jurisdictions with an elected insurance commissioner and add-on fault systems. Respondents are generally more satisfied in states with prior approval or re-rating. Additionally, satisfaction is generally higher in states where the governor won the last election by a large majority and states with lower average automobile insurance premiums. There is limited evidence that the governor's party affects satisfaction.

Consumer satisfaction is tied to trust, and trust is associated with purchasing decisions. Insurance purchases are important to consumer and societal welfare, especially in auto insurance.

A single auto accident can lead to financial distress for the driver and others involved in the crash. Auto insurance protects the first and third parties in a crash, so adequate insurance coverage helps ensure societal preparation for loss. Regulators should carefully consider the impact of their policies on insurance processes, which can ultimately alter consumers' purchase decisions. While regulators are not tasked with improving consumer satisfaction, the impact of dissatisfaction may lead to negative results in the insurance markets they regulate.

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